

CYNGOR SIR POWYS COUNTY COUNCIL.

CABINET EXECUTIVE

March 13th 2018

REPORT AUTHOR: County Councillor Stephen Hayes
Portfolio Holder for Adult Social Care
County Councillor Rachel Powell
Portfolio Holder for Children, Youth, Libraries and Leisure Services

SUBJECT: Regional Partnership Board –‘Delivering the Vision’: The Joint Area Plan

REPORT FOR: Decision

1	<u>Summary</u>
1.1	As part of the Social Services and Well-being Act, the Regional Partnership Board is required to develop a Joint Area Plan that will meet our population needs and prioritise the integration of health and care services over the next five years. Following approval of the Health & Care Strategy in March 2017 (Phase 1), Phase 2 of the Programme has focused on developing our approach to delivering the strategy through the Joint Area Plan (Phase 2).
1.2	The Joint Area Plan builds on the Health & Care Strategy Vision (see Appendix 1). It has been informed by views expressed at a series of engagement events, including the Have Your Say Day and the Carers Event in November.
1.3	The Joint Area Plan/Health & Care Strategy which is called ‘ Delivering the Vision ’ (See Appendix 2) will contribute significantly to improving levels of well-being and health in Powys. It has been developed within the context of the Public Service Board’s Well-being Plan. They also address the principle issues outlined in the Well-being and Population Assessment and use evidence from international and local best practice.
1.4	We understand what is important to our residents and we have developed the outcomes they can expect to experience in 2027. As part of our engagement process, there has been further dialogue with staff, partners and stakeholders to identify what our future models of care need to look like. This will help us to reform and reshape our health and care systems to improve well-being across the life course by enabling young people to ‘Start Well’, people to ‘Live Well’ and older people to ‘Age Well’.
1.5	Our family, communities and environment play a crucial role in people’s well-being. This is why our new model will focus on: care at home and supported living; helping communities to feel connected and able to use local assets and skills; providing care in fit-for-purpose environments that enable us to apply digital technology fully and to deliver more locally services provided in acute hospitals.

1.6	A greater focus on Place is an important component of the Joint Area Plan as we aim to develop more integrated services to meet local population needs. The Plan proposes that partners will establish three Regional Rural Centres within Powys to enable us to create the right environment to provide some services which are currently delivered from within acute hospitals around our borders.
1.7	These Regional Rural centres will have links to acute hospitals via telemedicine /skype and to community hubs within Powys to enable a more local integrated and co-ordinated approach to health and care. The community hubs will provide a range of services including advice, guidance services, well-being services, integrated community health and care services and social activities.
1.8	Comprehensive engagement and scrutiny took place throughout Phase 1 and this has continued throughout Phase 2, thereby ensuring that the Joint Area Plan reflects the priorities of partners and stakeholders while also providing a golden thread across to all key planning documents (including Powys County Council's Vision 2025 and Powys Teaching Health Board's Integrated Medium Term Plan (IMTP).
1.9	The Joint Area Plan is a technical document and it reflects the requirements set out in the Social Service and Well-being Act and associated statutory guidance (Section 14a). The guidance requires that the first joint area plan must be produced by 1 April 2018 and submitted to Welsh Ministers at the time of publication. Subsequent joint area plans must be published within one year after the date and respond to the most recent combined population assessment report. Local authorities and Local Health Boards must produce one population assessment report per local government electoral cycle.
1.10	<p>A recent Parliamentary Review on Health and Social Care (Appendix 3) has been published. It contains ten recommendations:</p> <ul style="list-style-type: none"> • Recommendation 1: One seamless system for Wales. • Recommendation 2: The Quadruple Aim for all <ul style="list-style-type: none"> • improve population health and wellbeing through a focus on prevention; • improve the experience and quality of care for individuals and families; • enrich the wellbeing, capability and engagement of the health and social care workforce; and • increase the value achieved from funding of health and care through improvement, innovation, use of best practice, and eliminating waste • Recommendation 3: Bold new models of seamless care – national principles, local delivery. • Recommendation 4: Put the people in control. • Recommendation 5: A great place to work. • Recommendation 6: A Health and Care System that's always learning • Recommendation 7: Harness innovation, and accelerate technology and infrastructure developments. • Recommendation 8: Align system design to achieve results. • Recommendation 9: Capacity to transform, dynamic leadership, unprecedented cooperation. <p>The Joint Area Plan aligns closely with the direction of travel outlined in the</p>

	Parliamentary Review to ensure that Powys is at the forefront of new initiatives and development.
1.11	Once the plan has been approved by the Council and the Powys Teaching Health Board, a summary and leaflet for wider dissemination will be published. Delivery of the plan will be taken forward through the four Partnership Groups under the Regional Partnership Board. A Performance Reporting Framework is currently being designed to help the Board monitor progress, identify barriers and risks to delivery and assess outcomes and impact for the citizens of Powys.
2	<u>Proposal</u>
2.1	Cabinet is asked to approve the Joint Area Plan prior to submission to the Welsh Government.
3	<u>Background</u>
3.1	The Joint Area Plan has been developed within the context of the Well-being of Future Generations Act and the Social Services and Well-being Act. It takes into account both the Population Needs Assessment undertaken by the Regional Partnership Board and the Well-being Assessment undertaken by the Public Service Board.
3.1	Chapter 2b of the Part 2 Code of Practice under the Social Services and Well-being Act sets out the requirement for local authorities and the Local Health Board (LHB) to form partnership arrangements to undertake a population assessment. The first population assessment for Powys was produced in April 2017.
3.2	Where a combined population assessment report has been produced, local authorities and LHBs are required to produce a joint area plan. These joint area plans must provide a description of the range and level of services proposed to be provided or arranged in response to the care and support needs (including the support needs of carers) identified in the combined population assessment reports.
3.3	The statutory guidance states that joint area plans must focus on the integrated services planned in response to each core theme identified in the population assessment. Hence, they must include: <ul style="list-style-type: none"> • the actions partners will take in relation to the priority areas of integration for regional partnership boards; • the instances and details of pooled funds to be established in response to the population assessment; • how services will be procured or arranged to be delivered, including by alternative delivery models; • details of the preventative services that will be provided or arranged; • actions being taken in relation to the provision of information, advice and assistance services; and • actions required to deliver services through the medium of Welsh.

3.4	<p>We are required to publish our first Joint Area Plan by 1 April 2018. It should illustrate how the Regional Partnership Board will prioritise the integration of services in relation to:</p> <ul style="list-style-type: none"> • Older people with complex needs and long term conditions, including dementia; • People with learning disabilities; • Carers, including young carers; • Integrated Family Support Services; and • Children with complex needs due to disability or illness.
3.5	<p>The Health and Care Strategy sets the future vision until 2027 and provides the framework for the Joint Area Plan under our Regional Partnership Board. Both the Health and Care Strategy and Joint Area Plan will form part of the submission to Welsh Government. The plan sets out delivery for the next 5 years and it aligns with the RPB governance arrangements.</p>
3.6	<p>During the production of the Joint Area Plan, we have undertaken further international and local research. This involved looking at rural models of care and re-checking our intelligence from exercises such as the population assessment and well-being assessment so that we know what our local population think about our existing services and what is important to well-being. It affirmed what the people of Powys have said consistently: put people first; improve the use of technology; deliver services locally where possible; improve access to information and advice; join up services; and improve access and transport.</p>
3.7	<p>Based on the research and the views gathered at a series of Health and Care strategy workshops from October to December 2017, as well as the Have Your Say Day, the Carers Event and subsequent Engagement Meetings, we have developed:</p> <ul style="list-style-type: none"> • the intended outcomes to be achieved by 2027; • a high level model of care; and • joint priorities for the first five years.
3.8	<p>The outcomes are based around the four key areas: well-being: early help and support; the big four (cancer, circulatory diseases, respiratory problems and mental health problems); and joined up care. They demonstrate our level of ambition for what people will experience in 2027 in relation to their health and care and achieving these outcomes will guide the way we deliver services. We will gauge our success through our outcome framework and key measures have been identified to help monitor progress.</p>
3.9	<p>Firm foundations will be required to enable delivery. We have developed intended outcomes for 2027 and priorities for each of the four enabling themes (workforce, digital, environments and partnerships).</p>

3.10	<p>The new ‘model of care’ has a people and place-based approach. It is brought to life via story-board examples through the ‘start well’, ‘live well’ and ‘age well’ life course (i.e. what will it look like to live in Powys in 2027).</p> <p>Family and community well-being are core to our approach. We will focus on:</p> <ul style="list-style-type: none"> • communities which make best use of existing assets, enable people to feel connected, encourage social participation, use community talents and assets. • environments which enable people to live at home independently, support technology-enabled care, provide care in fit-for-purpose settings and enable people to enjoy the rural environment.
3.11	<p>Place will also be an important component as we aim to develop more integrated services to meet local population needs. We will establish three Regional Rural Centres within Powys to enable us to create the right environment for providing some services which are currently delivered from within acute hospitals around our borders. These Regional Rural centres will have links to acute hospitals via telemedicine /skype and to community hubs within Powys to enable a more local integrated and co-ordinated approach to health and care. The community hubs will provide a range of services including advice, guidance services, well-being services, integrated community health and care services and social activities.</p>
3.12	<p>The Health and Care Strategy and Delivering the Vision – Joint Area Plan sets out the way we will work and has been reflected in our corporate plans – the Council’s Vision 2025 and Powys Teaching Health Board’s Integrated Medium-Term Plan.</p>
3.13	<p>Delivery will start in April 2018. It will focus initially on ensuring that the right projects are in place to deliver the priorities set out in the Health and Care Strategy document. These will be transformational areas of change that are likely to require initial funding to support delivery; they may also require use of external funding opportunities including capital.</p>
3.14	<p>The Health and Care Strategy and Delivering the Vision - Joint Area Plan have already been influenced and informed by insights from thousands of people and many partners across Powys. Delivery will work in line with the identified key principles in the Health and Care Strategy:</p> <ul style="list-style-type: none"> • do what matters most; • do what works • focus on greatest need • offer fair access; • do what only we can; and • support people and communities.
4	Recommendations
4,1	<p>It is recommended that the Cabinet approve the Delivering the Vision - Joint Area Plan.</p>
5	Corporate Improvement Plan

5.1	As outlined in the body of the report, the Health and Care Strategy and Joint Area Plan are fully aligned to Vision 2025.
5.2	There may be risks outside those already identified by the service but these will become known and tackled as each project area moves forward.
6	<u>Options Considered/Available</u>
6.1	The Health and Care Strategy and Joint Area Plan have been developed through a comprehensive consultation and engagement process and all options have been considered as part of this process.
6.2	In addition, the Joint Area Plan is a statutory requirement under the Social Services and Well-being Act.
7	<u>Preferred Choice and Reasons</u>
7.2	As outlined in the body of the report.
8	<u>Sustainability and Environmental Issues/Equalities/Crime and Disorder,/Welsh Language/Other Policies etc.</u>
8.1	The Regional Partnership Board will provide strategic oversight of the Joint Area Plan. It will ensure that critical links and responses are made to all relevant national and local strategies and policies which it may affect or enhance the work it has set out to do.
8.2	The Health and Care Strategy and Joint Area Plan are designed to ensure a sustainable future for health and social care.
8.3	The draft Strategy and Joint Area Plan will be published in English and Welsh. The development of the Joint Area Plan acknowledges that the Welsh language is an area that needs further work to ensure delivery of our improved service offer.
8.4	We have taken active steps in developing this programme of work to draw insights across protected characteristics and we will continue to strengthen this as part of the process by which we translate the Health and Care Strategy/Area Plan into detailed implementation plans.
9	<u>Children and Young People's Impact Statement - Safeguarding and Well-being</u>
9.1	The Health and Care Strategy and Joint Area Plan takes a whole population approach and clearly identifies the well-being priorities for children and young people.
10	<u>Local Member(s)</u>
10.1	N/A

11	<u>Other Front Line Services</u>
11.1	All appropriate front line services have been involved in the developmental process.
12	<u>Support Services (Legal, Finance, Corporate Property, HR, ICT, BPU)</u>
12.1	Finance –The Finance Business partner notes the content of the report. The delivery of services to which the Joint Area Plan refers must be provided within the financial budget envelope available to Adult Social Care.
12.2	Legal – Professional Lead for Legal supports the proposal to ensure compliance with the statutory requirements under the relevant legislation.
13	<u>Local Service Board/Partnerships/Stakeholders etc</u>
13.1	As outlined in the body of the report, this work aligns to the Public Service Board and the Well-being Plan. In addition, the Regional Partnership Board has been engaged throughout and it will have oversight of the strategic priorities.
14	<u>Corporate Communications</u>
14,1	The Communication team receives resources from the Intermediate Cared Fund (ICF) to support and promote the work of the Regional Partnership Board. It has been involved throughout the development of Phase 1 and 2 of the Health and Care Strategy.
15	<u>Statutory Officers</u>
15.1	The Head of Financial Services (Acting Section 151 Officer) notes the comments of the Finance Business Partner.
15.2	The Solicitor to the Council (Monitoring Officer) has commented as follows: “I note the legal comment and have nothing to add to the report”.
16	<u>Members’ Interests</u>
16.1	The Monitoring Officer is not aware of any specific interests that may arise in relation to this report. If Members have an interest they should declare it at the start of the meeting and complete the relevant notification form.

Recommendation:	Reason for Recommendation:
To approve the Joint Area Plan	<ul style="list-style-type: none"> To meet the statutory requirements

	<p>outlined in Part 14a of the Social Services and Well-being Act in respect of Joint Area Plans.</p> <ul style="list-style-type: none"> • To support the partnership approach to developing sustainable health and well-being services in Powys. • To align with the Parliamentary Review on Health and Care.
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Relevant Policy (ies):			
Within Policy:	Y /	Within Budget:	Y

Relevant Local Member(s):	
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Person(s) To Implement Decision:	Dylan Owen
Date By When Decision To Be Implemented:	1st April 2018 2018

Contact Officer Name:	Tel:	Fax:	Email:
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Background Papers used to prepare Report:

- Appendix 1 Health and Care Strategy (Phase 1)
- **Appendix 2 Delivering the Vision - Joint Area Plan**
- Appendix 3 The Parliamentary Review on Health and Care